

BA01 - Business Analysis Essentials

Prehľad

This is an introductory course designed to provide students with a basic understanding of the benefits, functions and impact a business analyst has within an organization. The course discusses the business analysis process as it is applied throughout a project as well as the pre-project activities that comprise strategy analysis. Students learn how a business analyst supports the project throughout the solution development life cycle, from defining business needs and solution scope to validating that requirements have been met in the testing phase and ensuring the solution continues to provide value after implementation.

Vzdelávacie ciele

- Understand the role of the business analyst
- Discuss industry standards/resources for obtaining more information about business analysis
- Acquire a solid understanding of the various tasks/activities that comprises business analysis
- Recognize the pre and post project business analysis activities
- Learn how to plan, elicit, analyze, model, and test requirements

1 - Introduction to Business Analysis

- Business analysis defined
- The activities that comprise business analysis
- IIBA/PMI and the goals of a professional association
- IIBA's BABOK® Guide and PMI's Practice Guide in Business Analysis
- Exercise: Requirements challenges

2 - The IIBA™ and the role of the Business Analyst

- Business analyst defined
- BA role vs. PM role
- Importance of communication/collaboration
- The deliverables produced as part of business analysis
- The BA career path
- Exercise: Review case Study

3 - Strategy Analysis and Change

- The definition of Strategy Analysis
- Components of Strategy Analysis
- Identifying stakeholders and business needs
- Exercises: Business Need development and RACI Stakeholder Identification

4 - Understanding and Defining Solution Scope

- Defining Solution Scope
- Project scope vs. product scope
- Defining a problem statement
- Techniques for defining scope
- Exercises: Conduct a brainstorming session and create a context diagram
- Optional exercise: Create a Use Case Diagram

[Online registrácia](#)

Termíny

Trvanie kurzu (v dňoch): 2 Days

G2R = "Garantovaný termín" | OLL = "Online LIVE"
ILT = "Kurz vedený inštruktorom"

08/16/21	G2R	3:00PM - 11:00PM	Bratislava, Slovakia	OLL	€ 700.00
11/11/21	G2R	5:00PM - 1:00AM	Bratislava, Slovakia	OLL	€ 700.00

5 - Understanding Requirements

Define the term requirement
Understand requirement types
Present the requirements process
Requirements vs. specifications and business rules
Exercise: Identify Requirements

6 - Planning & Eliciting Requirements

The Requirements Work Plan (RWP)
Components of the RWP
Identifying good questions for elicitation
Active listening
Categories and types of elicitation techniques
Exercise: Planning for elicitation

7 - Analyzing & Documenting Requirements

Understanding requirements analysis
The Business Requirements Document (BRD)
The BRD vs. the functional requirements specification
BRD components
The purpose of packaging requirements
Exercise: Analyzing Requirements

8 - Elicitation & Process Modeling

Why models are created
Objectives of modeling
What is process management
Understanding process modeling
Modeling using BPMN
AS-IS vs. TO-BE modeling
BPMN subclasses
BPMN simple structure
Prototyping
Business Process Modeling case study
Exercises: Modeling and create a Prototype of your application

9 - Verifying & Validating Requirements

The difference between validation and verification
Characteristics of good requirements
Risks associated with requirements
Types of testing approaches
Creating a test plan
Requirements traceability matrix
Verified and validated requirements
Exercise: Testing Requirements

10 - Additional Resources

Helpful links for obtaining additional business analysis information
